

Message Text

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P R 012358Z MAR 77
FM SECSTATE WASHDC
TO AMEMBASSY ANKARA PRIORITY
AMEMBASSY ATHENS PRIORITY
USMISSION USBERLIN PRIORITY
AMEMBASSY BELGRADE PRIORITY
AMEMBASSY BONN PRIORITY
AMEMBASSY BRUSSELS PRIORITY
USMISSION EC BRUSSELS PRIORITY
USMISSION NATO PRIORITY
AMEMBASSY BUCHAREST PRIORITY
AMEMBASSY THE HAGUE PRIORITY
AMEMBASSY HELSINKI PRIORITY
AMEMBASSY LISBON PRIORITY
AMEMBASSY LONDON PRIORITY
AMEMBASSY MADRID PRIORITY
AMEMBASSY OSLO PRIORITY
AMEMBASSY PARIS PRIORITY
USMISSION OECD PARIS PRIORITY
AMEMBASSY ROME PRIORITY
AMEMBASSY STOCKHOLM PRIORITY
INFO AMCONSUL AMSTERDAM
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AMCONSUL BARCELONA
AMCONSUL EDINBURGH
AMCONSUL FRANKFURT
AMCONSUL HAMBURG
AMCONSUL ISTANBUL
AMCONSUL MILAN
AMCONSUL MUNICH
AMCONSUL STUTTGART
AMCONSUL BORDEAUX
USCINCEUR

OASD/ISA
JCS
ICAF
NWC

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E.O. 11652: N/A

TAGS: OTRA, MILL, XG

SUBJECT: NATIONAL DEFENSE UNIVERSITY (NDU) 1977 FIELD
STUDIES FOR THE NATIONAL WAR COLLEGE (NWC) AND INDUSTRIAL
COLLEGE OF THE ARMED FORCES (ICAF)

THIS MESSAGE CONSISTS OF FOUR PARTS:

1. THE NATIONAL DEFENSE UNIVERSITY IS CURRENTLY PLANNING
ITS INTERNATIONAL FIELD STUDIES PROGRAM DURING PERIOD
1-14 MAY. WHILE THE NWC AND THE ICAF ARE NOW ORGANIZED
UNDER THE NDU, EACH COLLEGE'S IDENTITY AND SPECIFIC
MISSION ARE BEING MAINTAINED.
2. IN COMPARISON WITH PAST YEARS, PLANNING FOR 1977
FIELD STUDIES IS UNUSUALLY COMPLEX. TCAF IS RESUMING ITS
OVERSEAS PROGRAM; CURRICULA INTERCHANGES AT TWO COLLEGES
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NECESSARILY REQUIRE COMMON FIELD STUDY TIMEFRAME, AND
FIELD STUDIES AT BOTH COLLEGES ARE MORE FIRMLY ROOTED IN
CURRICULUM AND REPRESENT A KEY PHASE OF INDIVIDUAL OR
GROUP RESEARCH. DEDICATED MILITARY AIR SUPPORT IS NO
LONGER AVAILABLE, AND TO ACHIEVE STRICT ECONOMY STUDENTS
WILL SHARE ADMINISTRATIVE TASKS. IN LIGHT OF ALL THESE
FACTORS, FIELD STUDIES ARE NOW CONDUCTED BY SMALLER GROUPS,

SPENDING SOMEWHAT LONGER IN EACH OF FEWER COUNTRIES. AS A
CONSEQUENCE, THE COLLEGES ARE PROPOSING IN THIS MESSAGE A
BATTERY OF FIELD STUDY GROUPS THAT FOR SOME MISSIONS, WE
RECOGNIZE, ASKS A GOOD DEAL BY WAY OF PRIOR ARRANGEMENT
AND SUPPORT.

3. NWC AND ICAF HAVE ENDEAVORED TO SCHEDULE THEIR
GROUPS CONCURRENTLY IN THE SAME CITY IN CASES WHERE THE
DESIRED PROGRAM COULD BE THE SAME FOR SOME DAYS OR
PORTIONS OF DAYS. (INDEED, IN A FEW CASES ONE OR TWO
STUDENTS OF ONE COLLEGE WILL TRAVEL INTEGRALLY AS MEMBERS
OF A FIELD STUDY GROUP OF THE OTHER COLLEGE.) ALTHOUGH
PROGRAM DETAILS CAN BEST BE WORKED OUT COOPERATIVELY BY
THE COLLEGES AND ADDRESSEE MISSIONS AFTER GENERAL APPROVAL
IS GIVEN AND PLANNING PROGRESSES, DEPT INVITES YOUR
COMMENTS ON DIFFICULTIES FORESEEN AND ON ANY PROBLEMS

WHICH SUGGEST FURTHER DISCUSSION OF SPECIFIC ITINERARY
ELEMENTS BEFORE FINAL DECISIONS REACHED.

4. THE PRESIDENT OF NDU IS LIEUTENANT GENERAL ROBERT G.
GARD, JR., USA; AMBASSADOR WILLIAM LEONHART IS VICE
PRESIDENT. MAJOR GENERAL THEODORE ANTONELLI, USA, IS
COMMANDANT, ICAF, WITH DR. HERBERT E. WEINER, FSO, AS
STATE DEPARTMENT AND FOREIGN AFFAIRS ADVISER. MAJOR
GENERAL H. LOBDELL, JR., USAF, IS COMMANDANT, NWC, WITH
DR. WILLIAM C. HAMILTON, FOS, AS DIRECTOR OF INTERNATIONAL
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AFFAIRS.

PART TWO:

5. PLANNING FOR THE NATIONAL WAR COLLEGE ITINERARIES IS
AS FOLLOWS:

--	CITY	ARRIVAL	DEPARTURE
NWC NO. 1	BRUSSELS	PM SUN 1 MAY	PM WED 4 MAY
(10 PERSONS			
TOTAL)	BRUXUM,	PM WED 4 MAY	PM THU 5 MAY
--	NETHERLANDS		
--	BERLIN	PM THU 5 MAY	AM SUN 8 MAY
--	BONN	AM SUN 8 MAY	AM WED 11 MAY
--	HAMBURG	AM WED 11 MAY	PM THU 12 MAY
--	LONDON	PM THU 12 MAY	AM SAT 14 MAY

NOTE: NWC NO 1 WILL COMBINE WITH NWC NO 2 ON ARRIVAL IN
LONDON, SHARING SAME PROGRAM.

--	CITY	ARRIVAL	DEPARTURE
NWC NO. 2	BRUSSELS	PM SUN 1 MAY	AM THU 5 MAY
(10 PERSONS			
TOTAL)	MADRID	AM THU 5 MAY	AM SUN 8 MAY
--	LISBON	AM SUN 8 MAY	AM TUE 10 MAY
--	LONDON	AM TUE 10 MAY	AM SAT 14 MAY

NWC NO. 3 BRUSSELS PM SUN 1 MAY PM THU 5 MAY
(11 PERSONS
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TOTAL) PARIS PM THU 5 MAY PM TUE 10 MAY

-- ROME PM TUE 10 MAY AM SAT 14 MAY

NWC NO. 4 STOCKHOLM PM SUN 1 MAY AM SUN 8 MAY
(21 PERSONS)

TOTAL) OSLO AM SUN 8 MAY AM SAT 14 MAY

NWC NO. 5 HELSINKI PM SUN 1 MAY PM THU 5 MAY
(14 PERSONS)

TOTAL) BELGRADE PM THU 5 MAY AM MON 9 MAY

-- SPLIT AM MON 9 MAY PM TUE 10 MAY

-- BRUSSELS PM TUE 10 MAY AM SAT 14 MAY

NWC NO. 6 (TEMPORARILY OMITTED)

NWC NO. 7 BUCHAREST PM SUN 1 MAY PM THU 5 MAY
(18 PERSONS)

TOTAL) BELGRADE PM THU 5 MAY AM MON 9 MAY

-- SPLIT AM MON 9 MAY PM TUE 10 MAY

-- BRUSSELS PM TUE 10 MAY AM SAT 14 MAY

6. PURPOSE OF VISITS IS TO STUDY US NATIONAL SECURITY
POLICY ISSUES, AS FINAL PHASE OF SPRING SEMESTER STUDY
OF THIS REGION BY THESE STUDENTS. GROUPS HAVE IN PAST
MET WITH US MISSION CHIEF AND STAFF, WITH TOP HOST
COUNTRY CIVILIAN AND MILITARY LEADERSHIP IN ORDER TO
RECEIVE AUTHORITATIVE, FIRSTHAND IMPRESSION OF MAJOR
POLITICAL, MILITARY, ECONOMIC, SOCIAL AND CULTURAL
ASPECTS OF ISSUES ASSOCIATED WITH COUNTRY AND REGION.

7. THE NWC OVERALL FACULTY COORDINATOR FOR THE BRUSSELS
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VISIT IS COLONEL REGINALD T. LOMBARD, JR., USA, TELE-
PHONE (202) 693-8318, AUTOVON 22-38318. NWC FACULTY TRIP
SUPERVISORS ARE AS FOLLOWS:

TRIP SUPERVISOR OFFICE PHONE AUTOVON

NWC NO. 1,
LTC FRANCIS W. HALL, JR., USA (202) 693-8492 22-38492

NWC NO. 2,
CAPT. JEROME L. O'BRIEN, USN (202) 693-8117 22-38117

NWC NO. 3,
COL. JOHN O. SEWALL, USA (202) 693-8403 22-38403

NWC NO. 4,
CAPT. LENNART G. HOLMBERG, USN (202) 693-8117 22-38117

NWC NO. 5,
DR. PAUL J. CASSIDY, GS-15 (202) 693-8234 22-38234

NWC NO. 7,
COL. WILLIAM F. CODY, USA (202) 693-8403 22-38403

FIELD STUDY DIRECTOR FOR EACH REGION, NORMALLY OF FLAG,
GENERAL OFFICER OR AMBASSADORIAL RANK, WILL NOT BE ABLE
TO INCLUDE ALL COUNTRIES IN THEIR ITINERARIES AND WILL
BE SUBJECT OF LATER MESSAGES.

8. REQUEST THAT COMMANDANT, NATIONAL WAR COLLEGE,
WASHINGTON, D.C., BE MADE INFO ADDRESSEE ON REPLIES
TO THIS MESSAGE.

PART THREE:

9. PLANNING FOR THE INDUSTRIAL COLLEGE ITINERARIES IS
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AS FOLLOWS:

-- CITY ARRIVAL DEPARTURE

ICAF NO. 1 BONN PM SUN 1 MAY PM THU 5 MAY
(21 PERSONS
TOTAL) STUTTGART PM THU 5 MAY AM SAT 7 MAY

-- MUNICH PM SAT 7 MAY AM THU 12 MAY

-- FRANKFURT AM THU 12 MAY AM SAT 14 MAY

-- CITY ARRIVAL DEPARTURE

ICAF NO. 2 LONDON AM SUN 1 MAY AM SUN 8 MAY
(21 PERSONS
TOTAL) BIRMINGHAM PM SUN 8 MAY PM WED 11 MAY

-- EDINBURGH PM WED 11 MAY AM SAT 14 MAY

ICAF NO. 3 PARIS AM SUN 1 MAY AM SUN 8 MAY
(12 PERSONS
TOTAL) TOULOUSE PM SUN 8 MAY AM TUE 10 MAY

-- BRUSSELS PM TUE 10 MAY AM SAT 14 MAY

ICAF NO. 5 BUCHAREST PM SUN 1 MAY AM SAT 7 MAY
(13 PERSONS

TOTAL) ATHENS PM SAT 7 MAY AM SAT 14 MAY

ICAF NO. 8 ROME PM SUN 1 MAY PM WED 4 MAY
(13 PERSONS

TOTAL) MILAN PM WED 4 MAY AM SAT 7 MAY

-- BARCELONA PM SAT 7 MAY PM TUE 10 MAY

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-- MADRID PM TUE 10 MAY AM SAT 14 MAY

ICAF NO. 9 STOCKHOLM PM SUN 1 MAY PM SAT 7 MAY
(13 PERSONS

TOTAL) OSLO PM SAT 7 MAY AM SAT 14 MAY

ICAF NO. 10 BRUSSELS AM SUN 1 MAY PM SAT 7 MAY
(19 PERSONS

TOTAL) THE HAGUE PM SAT 7 MAY AM SAT 14 MAY

NOTE: GROUP PLANS FOCUS ON VISIT WITH EMBASSY, NATO
AND EEC WHILE IN BRUSSELS.

ICAF NO. 11 ANKARA PM SAT 7 MAY PM TUE 10 MAY
(13 PERSONS

TOTAL) ISTANBUL PM TUE 10 MAY AM SAT 14 MAY

ICAF NO. 12 BELGRADE PM SUN 1 MAY PM THU 5 MAY
(13 PERSONS TOTAL)

-- SARAJEVO PM THU 5 MAY AM SAT 7 MAY

-- CITY ARRIVAL DEPARTURE

ICAF NO. 13 LONDON AM FRI 6 MAY PM TUE 10 MAY
(19 PERSONS

TOTAL) BONN PM TUE 10 MAY AM SAT 14 MAY

ICAF NO. 14 MUNICH AM SUN 8 MAY PM MON 9 MAY
(15 PERSONS

TOTAL) STUTTGART PM MON 9 MAY PM TUE 10 MAY

-- RAMSTEIN PM TUE 10 MAY AM WED 11 MAY
-- AIR BASE

-- HEIDELBERG AM WED 11 MAY PM WED 11 MAY

-- FRANKFURT PM WED 11 MAY AM THU 12 MAY
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-- HAMBURG PM THU 12 MAY AM SAT 14 MAY

10. THE INTERNATIONAL FIELD STUDIES PROGRAM FORMS AN INTEGRAL PART OF THE ICAF CURRICULUM ASSOCIATED WITH MANAGEMENT AND AVAILABILITY AND ALLOCATION OF RESOURCES (MANPOWER, MATERIAL) THAT CONCERN US NATIONAL SECURITY. THE INTERNATIONAL STUDIES ARE DESIGNED ESSENTIALLY TO GAIN ON-SITE, PRACTICAL INSIGHTS AND INFORMATION NOT AVAILABLE IN US IN ORDER TO COMPARE AND UNDERSTAND SYSTEMS OF MANAGEMENT, PRODUCTION AND RESOURCE ALLOCATION OF OTHER COUNTRIES. GROUPS, IN PAST, HAVE BEEN BRIEFED BY CHIEF OF MISSION AND STAFF AND HAVE MET WITH TOP HOST GOVERNMENT OFFICIALS, INDUSTRIAL (INCLUDING LABOR), COMMERCIAL AND, AS APPROPRIATE, DEFENSE INDUSTRY LEADERS.

11. ICAF FACULTY TRIP SUPERVISORS ARE AS FOLLOWS:

-- TRIP SUPERVISOR OFFICE PHONE AUTOVON

ICAF NO. 1,

CAPT. K. E. CORNELL, USN (202) 693-8197 22-38197

ICAF NO. 2,

COL. D. H. SMITH, USA (202) 693-8143 22-38143

ICAF NO. 3,

DR. L. E. HOSKA (202) 693-8369 22-38369

ICAF NO. 5,

COL. P. B. MALONE, USA (202) 693-8322 22-38322

ICAF NO. 8,

COL. G. H. HYNDMAN, USMC (202) 693-8185 22-38185

-- TRIP SUPERVISOR OFFICE PHONE AUTOVON

ICAF NO. 9,

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DR. L. ACKERMAN (202) 693-8643 22-38643

ICAF NO. 10,

DR. R. G. KLUNGLE (202) 693-8119 22-38119

ICAF NO. 11,

COL. W. M. CRABBE, USAF (202) 693-8354 22-38354

ICAF NO. 12,

COL. B. E. GREEN, USA (202) 693-8196 22-38196

ICAF NO. 13,

MR. J. E. STARRON (202) 693-8489 22-38489

ICAF NO. 14,

COL. J. J. FELMLEY (202) 693-8324 22-38324

12. REQUEST THAT COMMANDANT, INDUSTRIAL COLLEGE OF THE ARMED FORCES, WASHINGTON, D.C., BE MADE INFO ADDRESSEE ON REPLIES TO THIS MESSAGE.

PART FOUR:

13. NWC AND ICAF GROUPS WILL TRAVEL VIA COMMERCIAL AIR.

14. NWC AND ICAF GROUPS WILL CONSIST OF MEMBERS AT LTC/COL., GS-15, FSO-3/2 LEVEL.

15. AS PROGRAM ARRANGEMENTS EVOLVE, WOULD APPRECIATE MISSION ASSISTANCE REGARDING VISIT ARRANGEMENTS, SUGGESTIONS FOR ALTERNATIVE IN-COUNTRY ITINERARIES SUITABLE TO GROUP STUDY OBJECTIVES AND COORDINATION OF PROGRAM (I.E. EMBASSY BRIEFING, OFFICIAL VISITS, BILLETING, LOCAL TRANSPORTATION). AFTER SCHEDULE IS FIRM, EACH MISSION WILL BE REQUESTED TO ARRANGE APPOINTMENTS FOR VISITING GROUP INCLUDING, WHEN APPRO- UNCLASSIFIED

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PRIATE, MINISTERIAL LEVEL. BECAUSE OF DIFFERENT MISSIONS AND ITINERARIES, POSTS MAY WISH TO DESIGNATE SEPARATE PROJECT OFFICERS AS POINTS OF CONTACT. REQUEST MESSAGES BE TAGGED WITH COLLEGE TRIP GROUP NUMBER (I.E., NWC NO. 1, ICAF NO. 1, ETC.). AS INDICATED ABOVE, THE EXTENT TO WHICH PROGRAMS FOR NWC AND ICAF CAN BE COMBINED WILL VARY FROM COUNTRY TO COUNTRY AND CAN BE DEVELOPED AS PLANNING PROCEEDS.

16. DEPARTMENT ENDORSES TRIPS. IF CHIEF OF MISSION

CONCURS, REQUEST APPROACH BE MADE TO HOST GOVERNMENT. AT MISSION DISCRETION, VISITS MAY BE PRESENTED TO HOST GOVERNMENT IN TERMS OF SINGLE GROUPS (I.E., NDU) WITH SUBGROUP INTERESTS, OR AS SEPARATE VISITS BY THE TWO SENIOR SERVICE COLLEGES OF THE UNIVERSITY. ONCE A VISIT HAS BEEN APPROVED BY CHIEF OF MISSION, DIRECT COMMUNICATION WITH NWC/ICAF IS AUTHORIZED WITH INFO COPIES TO STATE, JCS AND OASD/ISA.

17. WOULD APPRECIATE NAMES, ADDRESSEES AND TELEPHONE NUMBERS OF DESIGNATED PROJECT OFFICERS AND BEST MEANS TO CONTACT THEM TO FACILITATE COORDINATION OF VISIT ARRANGEMENTS. LETTERS WITH MORE DETAIL ON PROGRAM PREFERENCES AND RECOMMENDED SCHEDULES WILL FOLLOW TO COUNTRIES CONCERNED AFTER RESPONSES THIS MESSAGE RECEIVED.

18. FOR AMEMB BRUSSELS, USEC AND USNATO: BOTH ICAF AND NWC ARE SENSITIVE TO THE SPECIAL IMPACT OF THE MULTIPLE REQUESTS IN THIS MESSAGE, AN UNAVOIDABLE

CONSEQUENCE OF NECESSITY THAT FIELD STUDY PERIODS OF THE TWO COLLEGES COINCIDE THIS YEAR. THE SEVERAL PROPOSALS INVOLVING VISITS TO BRUSSELS CONSOLIDATE AS FOLLOWS:

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A. NWC NO. 1, NO. 2, AND NO. 3 AND ICAF NO. 10 WILL ALL FOCUS ON MULTILATERAL ACTIVITIES AND INSTITUTIONS, NOT BELGIUM PER SE. THE THREE NWC GROUPS SHARE A PRIMARY INTEREST IN WESTERN EUROPE--EAST-WEST ISSUES AND PROBLEMS RELATED TO INTEGRATIVE AND DIVISIVE TENDENCIES WITHIN WESTERN EUROPE. WHILE ICAF NO. 10 SHARES IN SOME DEGREE THE PRIMARY INTEREST OF NWC NO. 1, NO. 2 AND NO. 3, ITS PRIMARY PURPOSE FOR VISITING NATO AND EEC IS STUDY OF ECONOMIC, INDUSTRIAL AND DEFENSE INDUSTRY ISSUES (E.G., STANDARDIZATION OF EQUIPMENT, TECHNOLOGICAL EXCHANGE, MANPOWER, MATERIEL AND RESOURCE ALLOCATION).

B. NWC NO. 5 AND NO. 7, WHOSE PRIOR STOPS WILL HAVE BEEN IN EASTERN EUROPE, SHARE MUCH OF SAME RANGE OF INTERESTS AS NWC NO. 1, NO. 2 AND NO. 3 IN PARA A ABOVE, BUT WITH HEAVIER EMPHASIS ON EAST-WEST ISSUES. PROPOSAL TO SEPARATE THESE TWO CONTINGENTS IS BASED ON GREATER BENEFITS TO STUDENTS OF MEETINGS IN RELATIVELY SMALLER GROUPS AND BELIEF THAT CONSULTATIONS IN BRUSSELS MIGHT BE MUTUALLY MOST HELPFUL AT END OF THEIR ITINERARIES, AS WELL AS ON VARIATIONS IN PROGRAM EMPHASIS.

C. ICAF NO. 3 GROUP'S PRIMARY INTEREST IN BELGIUM IS

NATIONAL RATHER THAN REGIONAL, ORIENTED TOWARD INDUSTRY AND RESOURCE ALLOCATION (THOUGH WITH SOME EEC INTERESTS AS WELL). SCHEDULE HAS THEREFORE BEEN PROPOSED SEPARATELY.

REQUEST PREFERENCE OF THE MISSIONS IN BRUSSELS WHETHER TO PROCEED ON SCHEDULE INDICATED ABOVE, OR WHETHER YOUR PARTICIPATION AND THAT OF FOREIGN ENTITIES WOULD BE SIMPLIFIED IF ALL GROUPS WERE CONSOLIDATED INTO SAME TIME PERIOD IN BRUSSELS (TOTAL OF 94 PERSONS) EVEN THOUGH CURRICULUM OBJECTIVES WOULD MAKE CONSIDERABLE

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SEPARATE PROGRAMMING DESIRABLE.

19. FOR ALL: WOULD APPRECIATE POST RESPONSES SOONEST.

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Message Attributes

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